

# 2022 TAX SUPPORTED BUDGET SUMMARY



| <b>CITY OF THUNDER BAY<br/>2022 OPERATING BUDGET SUMMARY</b>         |                             |                             |                          |
|--|-----------------------------|-----------------------------|--------------------------|
| REVENUES (NET)<br>(\$ 000's)   | 2021 APPROVED<br>NET BUDGET | 2022 APPROVED<br>NET BUDGET | % CHANGE<br>2022 VS 2021 |
| <b>TAXATION REVENUE</b>  |                             |                             |                          |
| Municipal Taxes and Payments in Lieu                                 | \$203,053.8                 | \$207,966.6                 | 2.4%                     |
| Institutional Levies   | \$72.1                      | \$72.1                      | 0.0%                     |
| University & College Levies  | \$545.8                     | \$545.8                     | 0.0%                     |
| Supplementary Taxes  | \$1,000.0                   | \$1,000.0                   | 0.0%                     |
| <b>FEDERAL GRANTS</b>  |                             |                             |                          |
| Canada Community Building Fund                                       | \$6,844.7                   | \$6,844.7                   | 0.0%                     |
| <b>PROVINCIAL GRANTS</b>   |                             |                             |                          |
| Ontario Community Infrastructure Fund (OCIF)                         | \$5,816.1                   | \$10,000.0                  | 71.9%                    |
| Ontario Municipal Partnership Fund (OMPF)                            | \$19,526.1                  | \$20,285.4                  | 3.9%                     |
| Provincial Safe Restart  | \$1,240.0                   | \$0.0                       | -100.0%                  |
| <b>OTHER REVENUE</b>   |                             |                             |                          |
| Casino - Share of Revenues   | \$1,251.8                   | \$2,486.3                   | 98.6%                    |
| Penalties & Interest on Taxes  | \$2,725.0                   | \$2,825.0                   | 3.7%                     |
| Local Improvements   | \$98.0                      | \$98.0                      | 0.0%                     |
| Sundry Revenues  | \$1,352.0                   | \$1,282.1                   | -5.2%                    |
| Tbaytel Dividend   | \$18,000.0                  | \$18,000.0                  | 0.0%                     |
| Synergy North - Dividend   | \$91.00                     | \$591.0                     | 0.0%                     |
| Synergy North - Solar Dividend                                       | \$75.0                      | \$75.0                      | 0.0%                     |
| Transfer from Land Development Account                               | \$250.0                     | \$300.0                     | 20.0%                    |
| Administrative Recoveries  | \$3,590.5                   | \$3,511.7                   | -2.2%                    |
| Municipal Accomodation Tax   | \$1,645.0                   | \$2,000.0                   | 21.6%                    |
| Contribution from Stabilization Reserve Fund - One Time Non-COVID-19 | \$35.9                      | \$366.2                     | 920.1%                   |
| Contribution from Stabilization Reserve Fund - One Time COVID-19     | 6,479.50                    | \$6,605.8                   | 1.9%                     |
| <b>TOTAL REVENUE</b>   | <b>\$274,192.3</b>          | <b>\$284,855.7</b>          | <b>3.9%</b>              |

**CITY OF THUNDER BAY  
2022 OPERATING BUDGET SUMMARY**

| EXPENDITURES (NET)                             | 2021 APPROVED<br>NET BUDGET (000'S) | 2022 APPROVED<br>NET BUDGET (000'S) | % CHANGE<br>2022 VS 2021 |
|--|-------------------------------------|-------------------------------------|--------------------------|
| <b>EXECUTIVE</b>                               |                                     |                                     |                          |
| Mayor & Council                                | \$1,189.9                           | \$1,194.3                           | 0.4%                     |
| <b>CITY MANAGER'S OFFICE</b>                   |                                     |                                     |                          |
| City Manager's Office                          | \$565.8                             | \$574.2                             | 1.5%                     |
| Strategic Initiatives & Engagement             | \$1,384.5                           | \$1,391.4                           | 0.5%                     |
| Office of the City Clerk                       | \$2,037.8                           | \$2,065.6                           | 1.4%                     |
| Municipal Election                             | -                                   | \$195.8                             | 100.0%                   |
| City Solicitor and Corporate Counsel           | \$1,244.1                           | \$1,229.7                           | -1.2%                    |
| Human Resources & Corporate Safety             | \$3,427.3                           | \$3,520.6                           | 2.7%                     |
|  | <u>\$8,659.5</u>                    | <u>\$8,977.3</u>                    | <u>3.7%</u>              |
| <b>COMMUNITY SERVICES</b>                      |                                     |                                     |                          |
| General Manager's Office                       | \$315.1                             | \$315.1                             | 0.0%                     |
| Central Support                                | \$3,950.0                           | \$3,863.8                           | -2.2%                    |
| Facilities, Fleet & Energy Management          | \$2,081.0                           | \$2,017.8                           | -3.0%                    |
| Transit  | \$12,777.4                          | \$13,477.2                          | 5.5%                     |
| Recreation and Culture                         | \$11,381.5                          | \$10,940.8                          | -3.9%                    |
|  | <u>\$30,505.0</u>                   | <u>\$30,614.7</u>                   | <u>0.4%</u>              |
| <b>CORPORATE SERVICES &amp; LONG TERM CARE</b> |                                     |                                     |                          |
| General Manager's Office                       | \$456.6                             | \$428.6                             | -6.1%                    |
| Corporate Information Technology               | \$3,257.0                           | \$3,455.3                           | 6.1%                     |
| Financial Services                             | \$3,019.4                           | \$3,036.9                           | 0.6%                     |
| Revenue  | \$638.6                             | \$579.8                             | -9.2%                    |
| Long Term Care and Senior Services             | \$4,699.0                           | \$4,618.7                           | -1.7%                    |
|  | <u>\$12,070.6</u>                   | <u>\$12,119.3</u>                   | <u>0.4%</u>              |
| <b>DEVELOPMENT &amp; EMERGENCY SERVICES</b>    |                                     |                                     |                          |
| Support Services                               | \$898.3                             | \$942.9                             | 5.0%                     |
| Community Strategies                           | \$274.9                             | \$595.8                             | 116.7%                   |
| Building Services                              | \$343.0                             | \$289.0                             | -15.7%                   |
| Licensing and Enforcement                      | \$1,116.6                           | \$1,603.7                           | 43.6%                    |
| Planning Services                              | \$1,099.2                           | \$1,069.5                           | -2.7%                    |
| Realty Services                                | \$581.5                             | \$622.4                             | 7.0%                     |
| Whalen Building                                | (\$81.4)                            | (\$100.0)                           | 22.9%                    |
| McKellar Mall                                  | \$9.0                               | (\$119.5)                           | -1427.8%                 |
| Superior North EMS                             | \$11,750.1                          | \$12,270.6                          | 4.4%                     |
| Thunder Bay Fire Rescue                        | \$31,810.5                          | \$32,545.4                          | 2.3%                     |
|  | <u>\$47,801.7</u>                   | <u>\$49,719.8</u>                   | <u>4.0%</u>              |
| <b>INFRASTRUCTURE &amp; OPERATIONS</b>         |                                     |                                     |                          |
| Central Support                                | \$1,664.4                           | \$1,642.6                           | -1.3%                    |
| Engineering                                    | \$1,559.8                           | \$1,815.5                           | 16.4%                    |
| Roads  | \$16,067.8                          | \$15,948.8                          | -0.7%                    |
| Solid Waste (Tax Supported)                    | \$6,305.2                           | \$6,470.4                           | 2.6%                     |
| Parks  | \$9,370.3                           | \$9,858.8                           | 5.2%                     |
|  | <u>\$34,967.5</u>                   | <u>\$35,736.1</u>                   | <u>2.2%</u>              |
| <b>TOTAL DEPARTMENTS</b>                       | <u>\$135,194.2</u>                  | <u>\$138,361.5</u>                  | <u>2.3%</u>              |

| <b>CITY OF THUNDER BAY<br/>2022 OPERATING BUDGET SUMMARY</b> |                                     |                                     |                          |
|--|-------------------------------------|-------------------------------------|--------------------------|
| EXPENDITURES (NET)   | 2021 APPROVED<br>NET BUDGET (000'S) | 2022 APPROVED<br>NET BUDGET (000'S) | % CHANGE<br>2022 VS 2021 |
| <b>BOARDS &amp; AGENCIES (Net Contributions)</b>             |                                     |                                     |                          |
| <u>Legislated Levies to Outside Boards and Agencies</u>      |                                     |                                     |                          |
| District Social Services Administration Board                | \$16,142.7                          | \$16,347.3                          | 1.3%                     |
| Lakehead Region Conservation Authority                       | \$1,524.6                           | \$1,585.6                           | 4.0%                     |
| Thunder Bay District Health Unit                             | \$2,552.6                           | \$2,629.2                           | 3.0%                     |
| Thunder Bay Police Service                                   | \$47,355.6                          | \$49,154.4                          | 3.8%                     |
| <u>Other Boards</u>  |                                     |                                     |                          |
| Community Economic Development Commission                    | \$2,723.6                           | \$2,617.1                           | -3.9%                    |
| CEDC - Municipal Accommodation Tax                           | \$822.5                             | \$1,000.0                           | 21.6%                    |
| Parking Authority  | 513.30                              | \$498.8                             | -2.8%                    |
| Thunder Bay Public Library                                   | \$6,202.5                           | \$6,408.1                           | 3.3%                     |
| Victoriaville Centre   | \$526.2                             | \$579.3                             | 10.1%                    |
| Victoria Avenue BIA  | \$30.0                              | \$60.0                              | 100.0%                   |
| Waterfront District BIA                                      | \$91.5                              | \$91.5                              | 0.0%                     |
| <b>TOTAL BOARDS AND AGENCIES</b>                             | <b>\$78,485.1</b>                   | <b>\$80,971.3</b>                   | <b>3.2%</b>              |
| <b>TOTAL DEPARTMENTS, BOARDS AND AGENCIES</b>                | <b>\$213,679.3</b>                  | <b>\$219,332.8</b>                  | <b>2.6%</b>              |

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2022 OPERATING BUDGET SUMMARY**

| EXPENDITURES (NET)                                     | 2021 APPROVED<br>NET BUDGET (000'S) | 2022 APPROVED<br>NET BUDGET (000'S) | % CHANGE<br>2022 VS 2021 |
|--|-------------------------------------|-------------------------------------|--------------------------|
| <b>GENERAL CORPORATE EXPENDITURES</b>                  |                                     |                                     |                          |
| <u>Contributions to Community Groups/Organizations</u> |                                     |                                     |                          |
| <u>Grants Program</u>                                  |                                     |                                     |                          |
| Sustaining   | \$2,694.4                           | \$2,697.1                           | 0.1%                     |
| Operating  | \$150.7                             | \$168.1                             | 11.5%                    |
| Projects   | \$47.6                              | \$47.6                              | 0.0%                     |
|  | \$2,892.7                           | \$2,912.8                           | 0.7%                     |
| <u>Corporate Financial Expenditures</u>                |                                     |                                     |                          |
| Debenture Debt Charges                                 | \$13,619.6                          | \$13,396.0                          | -1.6%                    |
| Insurance Costs  | \$1,547.7                           | \$1,131.2                           | -26.9%                   |
| Legal Fees   | \$1,444.6                           | \$1,094.6                           | -24.2%                   |
| Municipal Property Assessment Corporation (MPAC)       | \$1,336.7                           | \$1,336.7                           | 0.0%                     |
| Tax Write-offs and Legislated Rebates                  | \$4,056.3                           | \$3,491.4                           | -13.9%                   |
| Other General Financial Expenditures                   | \$2,053.3                           | \$3,185.7                           | 55.2%                    |
|  | \$24,058.2                          | \$23,635.6                          | -1.8%                    |
| <u>Corporate Human Relations Expenditures</u>          |                                     |                                     |                          |
| Early Leave, Death & Retiree Benefits                  | \$1,717.2                           | \$1,509.1                           | -12.1%                   |
| General Human Relations Expenditures                   | \$355.3                             | \$338.2                             | -4.8%                    |
|  | \$2,072.5                           | \$1,847.3                           | -10.9%                   |
| <u>Provisions to Operating Reserve/Reserve Funds</u>   |                                     |                                     |                          |
| Community Economic Development Commission              | \$200.0                             | \$200.0                             | 0.0%                     |
| Election   | \$135.0                             | \$135.0                             | 0.0%                     |
| Stabilization  | \$0.0                               | \$250.0                             | 100.0%                   |
| WSIB   | \$250.0                             | \$250.0                             | 0.0%                     |
|  | \$585.0                             | \$835.0                             | 42.7%                    |
| <b>TOTAL GENERAL CORPORATE EXPENDITURES</b>            | \$29,608.4                          | \$29,230.7                          | -1.3%                    |
| <b>TOTAL OPERATING EXPENDITURES</b>                    | \$243,287.7                         | \$248,563.5                         | 2.2%                     |

| <b>CITY OF THUNDER BAY<br/>2022 OPERATING BUDGET SUMMARY</b>                    |                                     |                                     |                          |
|---|-------------------------------------|-------------------------------------|--------------------------|
| EXPENDITURES (NET)  | 2021 APPROVED<br>NET BUDGET (000'S) | 2022 APPROVED<br>NET BUDGET (000'S) | % CHANGE<br>2022 VS 2021 |
| <b>CAPITAL FINANCED BY THE TAX LEVY</b>   |                                     |                                     |                          |
| Capital Financed by the Tax Levy (before EIRP)                                  | \$14,994.5                          | \$16,239.6                          | 8.3%                     |
| Enhanced Infrastructure Renewal Program (EIRP)                                  | \$8,440.6                           | \$8,440.6                           | 0.0%                     |
| Debenture Financing - Annual Borrowing  | (\$7,284.4)                         | (\$24,680.2)                        | 238.8%                   |
| Debenture Financing - Special   | \$0.0                               | \$17,395.8                          | 100.0%                   |
| <b>Net Capital Financed by the Tax Levy</b>                                     | <b>\$16,150.7</b>                   | <b>\$17,395.8</b>                   | <b>7.7%</b>              |
| <u>Provisions to Capital Reserve Funds Supported by the Tax Levy</u>            |                                     |                                     |                          |
| CIT   | \$423.0                             | \$700.0                             | 65.5%                    |
| Clean, Green and Beautiful  | \$208.1                             | \$212.2                             | 2.0%                     |
| Community Partnership   | \$100.0                             | \$100.0                             | 0.0%                     |
| General Capital   | \$250.0                             | \$0.0                               | -100.0%                  |
| Indoor Turf Facility - Municipal Accommodation Tax                              | \$822.5                             | \$1,000.0                           | 21.6%                    |
| Recreational Trails   | \$39.5                              | \$39.5                              | 0.0%                     |
| Renew Thunder Bay   | \$250.0                             | \$0.0                               | -100.0%                  |
|   | <b>\$2,093.1</b>                    | <b>\$2,051.7</b>                    | <b>-2.0%</b>             |
| <b>Net Capital Financed by the Tax Levy &amp; Provisions to Capital Reserve</b> | <b>\$18,243.8</b>                   | <b>\$19,447.5</b>                   | <b>6.6%</b>              |
| <u>Provisions to Obligatory Capital Reserve Funds</u>                           |                                     |                                     |                          |
| Canada Community Building Fund  | \$6,844.7                           | \$6,844.7                           | 0.0%                     |
| Ontario Community Infrastructure Fund (OCIF)                                    | \$5,816.1                           | \$10,000.0                          | 71.9%                    |
|   | <b>\$12,660.8</b>                   | <b>\$16,844.7</b>                   | <b>33.0%</b>             |
| <b>BUDGET (NET)</b>   | <b>\$274,192.3</b>                  | <b>\$284,855.7</b>                  | <b>3.9%</b>              |